

European Funds– From idea to reality

Andreea Economu

Bucharest, 25.05.2017



Albania I Austria I Bulgaria I Croatia I Czech Republic I Hungary I Poland I Romania I Serbia I Slovakia I Slovenia

2014 - 2020



■ Aprox. 38,9 Bill. Euro for 2014 – 2020;

- There are around 150 measures belonging to the 8 Operational Programs
- 90% of the funds are for public projects and only 10% for the private sector;



Share of EU Funds

Operational Program	Budget	Management Authority
Large Infrastructure	9,41 Bill. Euro	Ministry of European Funds
Human Capital	4,33 Bill. Euro	Ministry of European Funds
Administrative Capacity	0,21 Bill. Euro	MRDPA
Competitiveness	1,33 Bill. Euro	Ministry of European Funds
Technical Assistance	0,55 Bill. Euro	Ministry of European Funds
Regional	6,7 Bill. Euro	MRDPA
National Program for Rural Development	8,01 Bill. Euro	Ministery of Agriculture and Rural Development
Fisheries	0,17 Bill. Euro	Ministery of Agriculture and Rural Development



2014 - 2020

The applicant has to be a Romanian company;

- Project evaluation conducted in Romania;
- In most cases, the applicant must have been active before applying for funding;
- The implementation must not start before the approval of the project by the Management Authority ;
- Only new equipment is considered eligible;
- Only the best projects are funded intense competition.



Project concept





The concept of the project

STARTUPS VS. BIG COMPANIES

BIG ORGANIZATION

-SS

SMALL STARTUP

PROS Resources, brand equity, experience PROS Rapid decision making, close-knit team, fast execution, CULTURE

CONS Silos, slow decision making, CULTURE **CONS** Inexperience, lack of resources, no brand equity



Is my project eligible for funding?

- The economic activity carried out through the project is included in the list of eligible activities mentioned in the guidelines of the program;
- The implementation starting point has to succeed the approval of the project by the Management Authority;
- Only new equipment can be bought;
- The total value of the project and the solicited grant corresponds to the guidelines of the program;
- The time frame necessary for the implementation of the project is according to the guidelines of the program;
- The applicant must ensure co-financing of the investment.



The main rules when elaborating a project - 1/2

- The submitted project must be realistic and carefully planned any subsequent change is time and money consuming;
- An accurate estimate of the time and effort needed to prepare the application file must be made;
- In the business forecasts the beneficiary must pay close attention to monitoring indicators;
- A appropriate assessment of the project's eligibility must be made before advancing any payments;
- A proper identification of the co financing sources must be conducted.



The main rules when elaborating a project - 2/2

- Maintain written correspondence with the Managing Authority regarding misunderstandings in the submission and implementation phase;
- All payments for eligible expenditure must be made according to the procurement procedure. Otherwise, eligible expense become ineligible;
- It is not advisable to include urgent investments for the company in the project. The average period from submission stage to the implementation phase of a project financing with EU funds is over 6 months



Evaluation and selection of projects

- The evaluation of the projects is done in Romania, by national or foreign experts;
- During the assessment period the beneficiary may be required to provide further clarifications regarding the project;
- The evaluation and selection process can be long, therefore this detail must be taken into account in the drafting phase of the project; the time stretch may interfere with certain activities, take notice when you have a project that includes a construction component;
- During this period is not advisable to make any payments for the project;
- Prior to signing the grant agreement, a number of documents will be required from the beneficiary.



Project implementation

- Open public acquisition procedure;
- The reimbursement request mechanism : the eligible value of the invoices previously paid by the beneficiary are reimbursed (ex-post fundament);
- Direct payment claims mechanism: the bills are paid directly by the MA(management authority) without the beneficiary's involvement;
- The installments number is predetermined (up to 5);
- The reimbursement request has to be supported by progress reports as well as any other kind of relevant documents;
- The reimbursement process usually takes 30 days.



Implementation obstacles 1/2

- Delays when starting the actual project. Frequently, there is a period of slowing down after signing the financing contract and you end up losing the starting point of activities. If so, you will find it hard and bureaucratic to bring any changes;
- Concept or form errors in the documents inserted in the application file;
- Oversized activities included in order to obtain the maximum score, that are really impossible to implement.



Implementation obstacles 2/2

- The large cash-flow deficit, which sometimes stifles the firm or damages the relationship with the financing bank;
- Foreign suppliers that dont follow the procurement procedure, which compels them to provide a big amount of documents and to extend the collection terms;
- The technical project drawn by the designer according to the local authorities requirements does not comply with the rigorous standards of the Management Authority.
- Lack of bank financing option (currently is not such an issue anymore)



Problems on the Side of the Authorities

- Very strict guidelines that exclude innovative projects
- Short-term announcements for the submission periods
- Very short terms for corrections if necessary
- Extensive evaluation period
- Inappropriate evaluation based on subjective criteria
- Usually more submissions then funds strong competition of projects
- Often confusing tender procedures
- Inflexible regulations and attitude from the authorities during the implementation period
- Long terms for payments



Improvement options

- Shorter evaluation periods;
- More funds available to the private sector;
- Less barriers when dealing with a public procurement;
- Previous announcement of project submission sessions and preserving the published calendars
- Transparent and objective evaluation criteria;
- More flexibility when technical solution changes must be made during the implementation period;
- Clearer and more consistent strategies and priorities at sectoral and national level.

Tpa





Trade and services

Name of the program

Comerţ şi servicii

Objective

Increasing the economic performance of SMEs with trade and service activity

Eligible applicants

SME must have been active at least 2 years before submission of the project

Budget (2017) • 49.949.000 lei	Eligibility criteria Legal entities- SMS in accordance with Law 346/2004 	
Financial aid • max 250.000 lei/beneficiary	 SME must have been active at least 2 years before submission of the project 	
 max 90% of the eligible cost of the project 	 SMEs with no debts to the state budget or consolidated budgets 	
Release • During 2017	Eligible expenses IT equipment, electric tools, forklifts 	
Number of beneficiaries • minim 200	 Technological equipment, furniture, office equipment, and intangible assets Barcode readers, electronic scales, electronic fiscal cash registers 	



Female entrepreneur

Name of the program

Femeia antreprenor

Objective

Developing businesses owned by female entrepreneurs

Eligible applicants

• Micro-enterprises that have been active at least 6 months before submission of the project

Budget (2017)	Eligibility criteria
• 1.000.000 lei	• Micro-enterprises in accordance with Law 346/2004,
Financial aid •Free participation is provided for regional and international conferences, workshops, for the program selected applicants	 PFA, sau Individual entrepreneurs Micro-enterprises that have been active at least 6 months before submission of the project At least 50% of the company ownership is held by females
Release • During 2017	Eligible expenses Travel and accommodation expenses
• Min. 400 conference participants / min 28	 Editing / multiplication of brochures, promotion and
participants at international conferences / Min	presentation materials Rental expenses, protocol expenses



Micro industrialization

Name of the program

Microindustrializare

Objective

Support investment which are active in the priority economic sectors

Eligible applicants

Micro-enterprises, small and mediumsized enterprises

Budget	(2017)
Duuget	

• 74.359.000 lei

Financial aid

- maxim 90% of the eligible cost of the project
- maxim 450.000 lei/beneficiary

Eligibility criteria

• SMS in accordance with Law 31/1990 or with Emergency Ordinance no. 6/2011

- SME must have been active at least 2 years before submission of the project
- The NACE code for which it requests funding is eligible and authorized at the time of the submission of the payment file

Release •During 2017

Number of beneficiaries

• minim 165

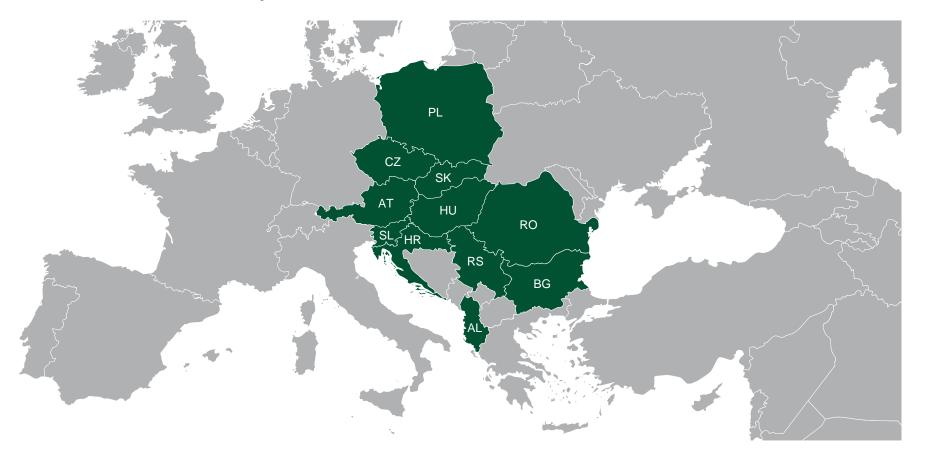
Eligible expenses

- Technological equipment, expenses for the website, furniture, office equipment
- Vans Class N1, N2, N3, HVAC installations
- •IT equipment

The TPA Group



We are one of the leading experts in tax advisory, accounting, audit and advisory in Central and South Eastern Europe.



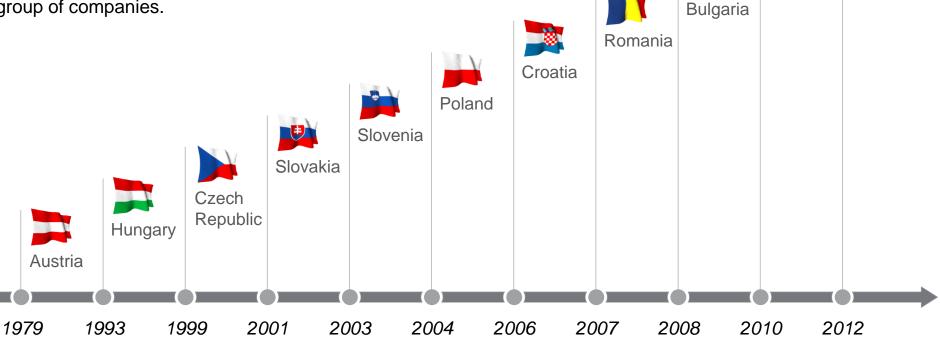
Active on these attractive markets for more than 20 years

Our tax & audit experts are active in 11 European countries:

For more than 20 years we have supported our clients locally in Albania, Austria, Bulgaria, Croatia, the Czech Republic, Hungary, Poland, Romania, Serbia, Slovakia & Slovenia.

You benefit from the know-how of an entire group of companies.







Albania

Serbia

Our Approach: Face to Face Business



Our most important tools are not calculators, tables and the latest technology but rather



This is what we understand by

Face to Face Business

And we live by this credo. Regionally und internationally.

The Baker Tilly Europe Alliance



The TPA Group is forming the **Baker Tilly Europe Alliance** together with the renowned German consultancy company **Baker Tilly Roelfs** as well as with **Baker Tilly International**.





For us, providing advice means finding perfect solutions

The TPA Group is one of the leading companies in CEE/SEE offering tax advisory & auditing services: tax advisory, accounting, auditing and advisory.

In the efficient cross-border consulting of multinational companies the strength of the TPA Group in the typical target markets in Central and South East Europe is unique, exceptional and convincing.



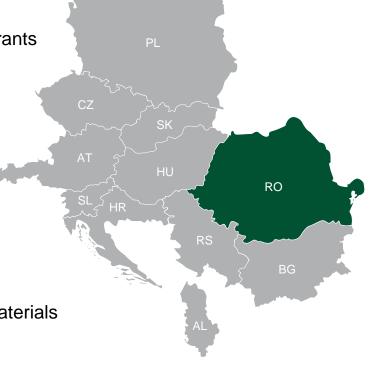




Get into contact with TPA:



- Member of the Coalition for the Development of Romania
- Member of National Association of Consulting Companies (AMCOR)
- Member of the German Romanian Chamber of Commerce (AHK)
- Business Consultant
- Specialist for EU and national grants
- Strategic Development
- Services and Areas of Expertise:
 - Metal & Wood Processing
 - Textiles
 - Automotive
 - Agriculture & Forestry, Wine
 - Food Processing
 - Alternative Energy
 - Waste Industry, Construction Materials



Andreea Economu

Senior Consultant

andreea.economu@tpa-group.ro